



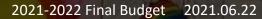


2021-2022 Final Budget

June 22, 2021

Overview

Budget Goals
2021-2022 Revenue Budget
2021-2022 Expenditure Budget
Changes from Proposed Final Budget
2021-2022 Budget Summary



2021-2022 Final Budget Budget Goals

Property of the second

Provide Safe Environment for Learning

Assess / Remediate Learning Loss

➢ Focus on Social and Emotional Wellness

Fund 1:1 Student Device Program

Implement Elementary Reading/Writing Curriculum

> Invest in Capital Improvements





2021-2022 Final Budget Revenues

2021-2022 Final Budget +1.5% Millage Increase





* Source: Independent Fiscal Office 2/25/21

2021-2022 Final Budget 2021.06.22

2021-2022 Final Budget Homestead & Farmstead Exclusion



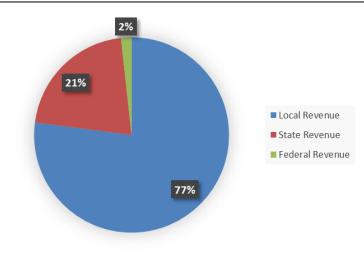
State Gambling Tax Relief Allocation	\$ 6,270,963
Number of Homesteads / Farmsteads	30,253
Tax Relief per Homestead / Farmstead	\$ 207.20
Change from prior year	-\$ 0.17
Average Home Assessed Value	\$ 40,000
2021-2022 Millage Rate	125.96
Gross Tax Bill	\$ 5,038.40
Homestead/Farmstead Tax Relief	-\$ 207.20
Net Tax Bill	\$ 4,831.20

2021-2022 Final Budget

Revenues

Revenues	2021-22 Final Budget	2020-21 Final Budget	2021-22 vs. 2020-21			
Current Real Estate Taxes	\$ 226,547,589	\$ 220,142,508	\$ 6,405,081	2.9%		
Current Earned Income Taxes	27,291,846	\$ 220,142,508 23,350,000	3,941,846	2.9% 16.9%		
Real Estate Transfer Taxes	5,000,000	4,000,000	1,000,000	25.0%		
Interim Real Estate Taxes	2,000,000	1,250,000	750,000	60.0% 3.1%		
Delinquent Real Estate Taxes	2,000,000	1,940,000	60,000			
Delinquent Earned Income Taxes	750,000	750,000	-	0.0%		
Interest Earnings	250,000	250,000	-	0.0%		
Revenue from Community School	2,949,250	3,899,000	(949,750)	-24.4%		
Other Local Revenue	4,032,088	4,045,297	(13,209)	-0.3%		
Local Revenue	270,820,772	259,626,805	11,193,968	4.3%		
Basic Education Subsidy	18,637,039	18,637,039	-	0.0%		
Special Education Subsidy	7,256,417	7,256,417	-	0.0%		
Transportation Subsidy	2,973,923	2,638,210	335,713	12.7%		
PlanCon Reimbursement	294,526	713,000	(418,474)	-58.7%		
Property Tax Relief	6,270,963	6,277,434	(6,471)	-0.1%		
Social Security Reimbursement	6,473,248	6,266,946	206,302	3.3%		
Retirement Reimbursement	30,174,365	28,863,394	1,310,971	4.5%		
Other State Revenue	1,504,042	1,560,042	(56,000)	-3.6%		
State Revenue	73,584,524	72,212,482	1,372,042	1.9%		
Title Programs	1,165,189	1,208,508	(43,319)	-3.6%		
ACCESS	1,344,000	1,350,000	(6,000)	-0.4%		
CRRSA Act - ESSER	3,562,694	-	3,562,694	n/a		
CARES Act - ESSER	-	926,077	(926,077)	-100.0%		
CARES Act - School Health & Safety		1,344,715	(1,344,715)	-100.0%		
Other Federal/Misc Revenue	- -	-	-	n/a		
Federal / Other Revenue	6,071,883	4,829,300	1,242,583	25.7%		
Total Revenue	\$ 350,477,179	\$ 336,668,586	\$ 13,808,593	4.1%		

- Current R/E tax growth assumes 1.5% millage rate increase, .50% assessment growth, and increased collection rate
- Current EIT increase based on current year-to-date trends of +3% vs. prior year
- Community School revenue assumes 75% of regular capacity for 2021-2022 school year in Childcare, Aquatics programs
- Basic Ed and Special Ed state subsidies held flat to current year; Commonwealth Budget still in progress
- PlanCon reimbursement decreased due to accelerated reimbursement from debt defeasance and debt refunding
- Social Security and Retirement state reimbursements increased in-line with Salary increases, PSERS rate increase
- Use of one-time CRRSA Act ESSER II funds offsetting loss of one-time CARES Act funding from 2020-21





2021-2022 Final Budget Expenditures

2021-2022 Final Budget Salary Summary





Object	Object Description	2021-22 Budget	2020-21 Budget	2021-22 Budget v 2020-21 Budget					
111	Administration	\$ 13,000,954	\$ 12,782,710	\$	218,244	1.7%			
121	Teachers	122,938,764	120,696,734		2,242,030	1.9%			
122	Substitute Teachers	1,870,243	1,870,244		(1)	0.0%			
131	EDRs/Points	2,537,112	2,537,114		(2)	0.0%			
141	Technical	2,831,956	2,721,082		110,874	4.1%			
151	Clerical	4,309,421	4,204,312		105,109	2.5%			
161	Mechanics	3,653,904	3,564,787		89,117	2.5%			
171	Bus Drivers	4,669,731	4,428,684		241,047	5.4%			
172	Substitute Bus Drivers	607,208	607,208		-	0.0%			
181	Custodial	6,294,432	6,140,909		153,523	2.5%			
182	Temporary Custodial	160,613	-		160,613	n/a			
183	Facility Usage	(350,000)	(450,000)		100,000	-22.2%			
191	Instructional Assistants	11,322,182	10,887,591		434,591	4.0%			
192	Substitute Instructional Assistants	87,125	85,000		2,125	2.5%			
	Grand Total	\$ 173,933,645	\$ 170,076,375	\$	3,857,270	2.3%			

2021-2022 Final Budget Capital Transfers



	Fi	nal Budget 2021-22	Final Budget Actual 2020-21 2019-20					Actual 2018-19
Long-Term Capital	\$	1,000,000	\$	-	\$	1,000,000	\$	12,896,000
Short-Term Capital		5,500,000		3,000,000		10,000,000		12,000,000
Technology Capital		3,000,000		3,000,000		3,300,000		3,750,000
Transportation Capital		750,000		500,000		1,000,000		1,350,000
Total Capital Fund Transfers	\$ 10,250,000		\$ 6,500,000		\$ 15,300,000		\$	29,996,000





- 1. CB West HVAC Project to be funded through Long-Term Capital
- 2. \$5.5M transfer to Short-Term Capital provides sufficient funding for 21-22 Capital Projects
- 3. \$3M transfer to Technology Capital provides sufficient funding to support 1:1 laptop program and other initiatives
- 4. \$750K transfer to Transportation Capital provides sufficient funding to purchase necessary replacement vehicles for 21-22 school year

2021-2022 Final Budget Debt Schedule



General Fund Debt Schedule

Issue	•	bal Balance of 6/30/21	Payments D Principal	21-2022 nterest	Retirement Date
2007	\$	335,000	\$ 335,000	\$ 16,750	05/2022
2021		11,015,000	3,530,000	550,750	05/2026
Totals	\$	11,350,000	\$ 3,865,000	\$ 567,500	

2021-2022 Average Rate of Interest = 5.00%

Year Ending June 30,	Principal	Interest	Totals				
2022	3,865,000	567,500	4,432,500				
2023	3,520,000	374,250	3,894,250				
2024	2,270,000	198,250	2,468,250				
2025	1,345,000	84,750	1,429,750				
2026	350,000	17,500	367,500				
Totals	\$ 11,350,000	\$ 1,242,250	\$ 12,592,250				

2021-2022 Final Budget Expenditures by Function

Expenditures - Function		2021-2022 2020-2021 Final Final Budget Budget			2021-202 vs. 2020-2		
1100 - Regular Programs	\$	163,046,750	\$	156,672,641	\$	6,374,109	4.1%
1200 - Special Programs	Ψ	48,833,599	Ψ	47,456,677	Ť	1,376,922	2.9%
1300 - Vocational Programs		5,245,532		5,084,629		160,903	3.2%
1400 - Other Instructional Programs		2,245,108		1,984,862		260,246	13.1%
1500 - NonPublic School Programs		26,304		33,755		(7,451)	-22.1%
2100 - Pupil Personnel Services		15,028,344		14,588,054		440,290	3.0%
2200 - Instructional Staff Services		14,017,911		13,388,886		629,025	4.7%
2300 - Administrative Services		16,782,354		16,473,563		308,791	1.9%
2400 - Pupil Health		4,396,210		4,278,729		117,481	2.7%
2500 - Business Services		1,804,450		1,840,200		(35,750)	-1.9%
2600 - Operations and Maintenance		26,656,506		25,593,407		1,063,099	4.2%
2700 - Student Transportation		22,520,026		20,921,875		1,598,151	7.6%
2800 - Central & Other Support		4,958,419		4,908,160		50,259	1.0%
2900 - Other Support Services		230,000		230,000		-	0.0%
3200 - Student Activities		5,956,777		5,859,905		96,872	1.7%
3300 - Community Services		4,046,390		4,030,493		15,897	0.4%
5100 - Debt Service		4,432,500		6,822,750		(2,390,250)	-35.0%
5200 - Interfund Transfers		10,250,000		6,500,000		3,750,000	57.7%
Total Expenditures	\$	350,477,179	\$	336,668,586	\$	13,808,593	4.1%



- Regular Programs (1100) increase driven by new Reading/Writing curriculum implementation and charter school tuition
- Special Education (1200) costs up due to in-person Extended School Year (ESY) program and charter school tuition, offset partly by lower BCIU service costs
- MBIT (1300) cost impacted by enrollment growth
- Instructional Development (2200) driven by Social, Emotional Wellness curriculum implementation, new Music curriculum, and Elem. Social Studies online program
- Operations (2600) increase partly due to return of summer cleaning (not needed in Summer 2020)
- Transportation (2700) cost growth based on rate increase in renewed contract with First Student
- Debt Service (5100) decrease on 2019 debt defeasance and 2021 debt refunding
- Capital Transfers (5200) increase to re-establish investment in capital projects
- 2020-21 Budget impacted significantly by onset of COVID-19 pandemic; 2021-22 Final Budget reflects +2.4% increase over 2019-20 Final Budget (pre-COVID)

2021-2022 Final Budget Changes from Proposed Final Budget



Item		Revenues	E	xpenditures	Surplus (Deficit)			
Proposed Final Budget	\$	346,948,363	\$	353,017,875	\$	(6,069,512)		
Real Estate Millage Increase		3,420,000				3,420,000		
ACCESS revenue		250,000				250,000		
Retirement/FICA reimbursements		(232,373)				(232,373)		
Other revenue changes		91,189				91,189		
Changes - Revenues		3,528,816				3,528,816		
Salaries				(1,461,130)		1,461,130		
Benefits				(631,347)		631,347		
Changes - Salaries & Benefits				(2,092,477)		2,092,477		
Contracted transportation				(300,000)		300,000		
Other non-payroll reductions				(148,219)		148,219		
Changes - Non-payroll				(448,219)		448,219		
Total Changes from Proposed Final Budget		3,528,816		(2,540,696)		6,069,512		
Revised Final Budget	\$	350,477,179	\$	350,477,179	\$	-		



2021-2022 Final Budget Budget Variance



Budget Variance	2021-222020-21FinalFinalBudgetBudget					2021-22 /s. 2020-21	
Local Revenue	\$ 270,820,772	\$	259,626,805	\$	11,193,968	4.3%	
State Revenue	73,584,524	•	72,212,482		1,372,042	1.9%	
Federal / Other Revenue	6,071,883		4,829,300		1,242,583	25.7%	
Total Revenue	\$ 350,477,179	\$	336,668,586	\$	13,808,593	4.1%	
100 - Salaries	\$ 173,933,645	\$	170,076,375	\$	3,857,270	2.3%	
200 - Employee Benefits	108,303,414		105,503,616		2,799,798	2.7%	
300 - Purchased Professional & Technical Services	8,686,093		9,428,325		(742,232)		
400 - Purchased Property Services	5,241,459		5,191,359		50,100	1.0%	
500 - Other Purchased Services	24,801,631		21,619,017		3,182,614	14.7%	
600 - Supplies	14,248,960		11,034,915		3,214,045	29.1%	
700 - Property	434,374		367,559		66,815	18.2%	
800 - Other Objects	145,103		124,670		20,433	16.4%	
900 - Other Financing Uses	10,250,000		6,500,000		3,750,000	57.7%	
Debt Service	4,432,500		6,822,750		(2,390,250)	-35.0%	
Total Expenditures	\$ 350,477,179	\$	336,668,586	\$	13,808,593	4.1%	
Budget Surplus (Deficit)	\$	\$		\$			

Balanced Budget at \$350,477,179

2021-2022 Final Budget Future Year Projection



	2019-2020 Actuals	Fi	2020-2021 inal Budget	2021-2022 Final Budget	2022-2023 Projected	2023-2024 Projected	2024-2025 Projected
Total Revenues	\$ 341,159,504	\$	336,668,586	\$ 350,477,179	\$ 351,837,442	\$ 356,234,853	\$ 360,706,190
vs. Prior	1.4%		-1.3%	4.1%	0.4%	1.2%	1.3%
100 - Personnel Services - Salaries	166,189,997		170,076,375	173,933,645	179,944,109	185,089,883	190,384,135
200 - Personnel Services - Employee Benefits	101,789,258		105,503,616	108,303,414	113,872,756	118,383,087	123,025,487
300 - Purchased Professional & Technical Services	6,894,432		9,428,325	8,686,093	9,809,229	10,005,414	10,205,522
400 - Purchased Property Services	4,334,285		5,191,359	5,241,459	5,401,090	5,509,112	5,619,294
500 - Other Purchased Services	19,341,636		21,619,017	24,801,631	25,461,820	26,033,804	26,620,611
600 - Supplies	11,294,240		11,034,915	14,248,960	11,887,143	13,093,179	13,355,043
700 - Property	353,978		367,559	434,374	382,408	390,057	397,858
800 - Other Objects	128,442		124,670	145,103	129,707	132,301	134,947
900 - Other Financing Uses	15,300,000		6,500,000	10,250,000	12,000,000	13,500,000	13,500,000
Total Debt Service	9,283,365		6,822,750	4,432,500	3,894,250	2,468,250	1,429,750
Total Expenditures	334,909,634		336,668,586	350,477,179	362,782,513	374,605,087	384,672,647
vs. Prior	-5.9%		0.5%	4.1%	3.5%	3.3%	2.7%
Budget Surplus (Deficit)	6,249,870		-	-	(10,945,071)	(18,370,234)	(23,966,457)
Starting Fund Balance	26,713,018		32,962,888	32,962,888	32,962,888	22,017,817	3,647,583
Ending Fund Balance	\$ 32,962,888	\$	32,962,888	\$ 32,962,888	\$ 22,017,817	\$ 3,647,583	\$ (20,318,874)

2021-2022 Final Budget Budget Calendar



- ✓ January 12, 2021: Approval to Publicly Post Proposed Preliminary Budget
- ✓ February 9, 2021: Board Adoption of Preliminary Budget
- ✓ February March 2021: Revise Preliminary Budget
- ✓ April 21, 2021: Proposed Final Budget Presentation
- ✓ April 27, 2021: Advertising and Display of Proposed Final Budget
- ✓ May 19, 2021: Finance Committee Budget Update
- ✓ June 16, 2021: Finance Committee Final Budget Presentation
- □ June 22, 2021: Board Adoption of Final Budget & Resolutions



